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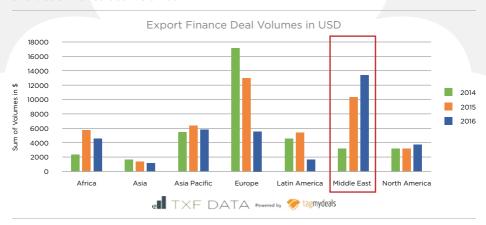


### Welcome to

TXF Middle East 2016: Trade, Commodity & Export Finance

Dubai: November 9-10

TXF are heading to Dubai! Why? Because according to TXF Data, the Middle East is the only region to show substantial year on year growth in combined export, commodity and trade finance deal volumes.



Although it's in the midst of a liquidity crunch with low commodity prices and geopolitical uncertainty, the region remains a rising trade hub, not only offering a trade corridor into Africa, but also bridging the East with the West.

TXF Middle East 2016 will explore two key pillars of trade in this context:

#### **Export & Project Finance**

**Trade, Treasury & Commodity Finance** 

Through our streamed approach, running parallel sessions simultaneously, TXF Middle East will offer all guests the chance to assess the market's opportunities and challenges at this senior-level gathering. Simply choose the stream that you want to sit in at any time and make the most of a tailor made programme just for you!

We will be bringing you excellent speakers, corporate-focused content, real-life case studies, and best practice tips for all market participants. If you would like to register your interest for this event, send feedback on the programme, or reserve your place,

please contact hesham.zakai@txfmedia.com



# TXF Middle East is delighted to host the following speakers:

H.E. Hani Al Hamli, General Secretary, Dubai Economic Council

Shukri Abdul Aziz Al-Mahrous, Deputy CEO for Planning, Kuwait National Petroleum Company (KNPC)

Neeraj Agrawal, Chief Financial Officer, Crescent Petroleum

Gary Slawther, Advisor to the CEO, Octal Petrochemicals

Noel Morris, Group Finance Director, KAR Group

Vineyesh Sawhney, General Managing (Finance), Reliance Group

Kazi Riyazuddin, Chief Finance Manager (International Trade), Bharat Petroleum

Hitendra Jain, Director, Asia Global Commodities

Andreas Back, Senior Finance Manager, Wartsila

Pietro Amico, Financing & Contracting Director, Danieli

Hadi Hami, Trade Management, Liberty Group

Sadjad Ghoroghi, Board Member, Iranian Chamber of Commerce

Manay Futnani, Head of Export Finance MENA, HSBC

Yasser Henda, Global Head of Export Finance, BNP Paribas

Richard Evans, ECA Head for MENA, Turkey & Pakistan, Citi

Paul Hodgson-Jones, Assistant General Manager - Export & Agency Finance, SMBC

Valerie Colville, Principal, CC Solutions

Marco Ferioli, Head of SACE Dubai, SACE

Anthony Palmer, Deputy Chairman, BPL Global

Halina Bernard, Treasurer, General Motors (Middle East)

Fabio Manca, Managing Director & CFO, DHL Supply Chain Management

Maninder Bhandari, Director, Derby Group

Rachael Anstock, Deputy Regional Manager, Zurich

### As well as senior attendees from:

Acciona, ADM International, Bunge, Clifford Chance, Credit Suisse, CT&F, Daimler,
Deutsche Bank, Dubai Aviation City Corporation, EDF Trading, Eltel Networks, Expo 2020,
GE Capital Markets, Hamriyah Steel, Hitachi, Hitachi Rail, HPI, Intertek, IROPEX, Litasco,
Meeras, Milbank, Oman Shipping Company, Oman Trading International, Philips Capital,
Santander, Senaat, Tawreeq, TD Securities, Thales and Westford.





## Testimonials

It may be our first time in the Middle East, but we've delivered plenty of great events to the market - find out what our past guests thought:

Your event was perfect from the beginning to the end and the way you lead it brings a wind of freshness to our community!

Pedro Novo, BpifranceCompany

Good organisation, fantastic networking.

Jef Vincent, African Trade Insurance Agency

Innovative and engrossing- Best in class. Way to go!

Vineyesh Sawhney, RelianceAgency

The best team in the industry!

A spectacular line-up of speakers

Edwige Beguin, Société Générale

Sergei Mikhalev, Amsterdam Trade Bank

An excellent opportunity for up to date industry insight and networking.

Kazuyoshi Kawakami, Mitsubishi

The most innovative and creative networking conference I have ever attended

Orhan Gunes, Sberbank

Superbly run event by TXF- excellent networking and well-structured sessions.

**Christopher Green,** Portland Advisers

Great content and innovative approach.

Mark Rowland, Gazprom



#### Focusing on the key pillars of trade

### Export & Project Finance MENA



As well as deals for large, experienced borrowers – such as Saudi Electric and the Bahrain Petroleum Company – very recent times have also seen successful deals closed for first-time ECA borrowers, such as Egyptian Electricity Transmission Company, Liwa Plastics and Landmark (UAE).

What lessons can be learned from these debut and seasoned borrowers' experiences? How is the ECA product adapting and how can it be made to work for you? Does the counter-cyclical nature of ECA business mean current geopolitical certainty is driving new business? What about gaps left by the large banks or ECAs – are they being filled by alternative investors and the political risk insurance (PRI) market, respectively? And how big is the overlap between ECA-backed financing and project finance?

**Export & Project Finance MENA** will be packed with corporate borrowers, exporters, project sponsors, financiers and more to answer these pressing questions.

### Trade, Treasury & Commodity Finance



Businesses large and small share a common theme: the need to **optimise their working capital** to ensure they can withstand economic uncertainty, strengthen their **supply chains,** and leverage any **surplus cash**. In the Middle East, treasurers are looking at a range of tools to do this – from the tried and tested trade documents to newer instruments and technologies.

What are the most valuable innovations in the market – such as the **eBL** and **dynamic discounting** – and how can they make trade more efficient?

On the commodities front, from oil to base and precious **metals**, the Middle East is a resource-rich region – and as such its fortunes are often closely connected with the performance of various commodity markets. The ongoing **price slump** has put a particularly large strain on producers and pushed many near positions of **financial distress**. The problem has only been compounded by the corresponding rise in **compliance costs**, affecting banking counterparties and hampering their ability to offer the support that all producers need

**Trade, Treasury & Commodity Finance** looks at the broad scope of short-term trade, working capital, and structured commodity finance issues and opportunities in the Middle East trade environment.



### Agenda - Day 1

#### Chairman's Opening Remarks

Chairman welcomes delegates to the conference and outlines the themes for the next two days of debate and discussion

Jonathan Bell, Editor-in-Chief, TXF

#### UAE: Powering a global trade facilitation drive

The UAE's growth as a renowned global financial centre has been remarkable. Yet in a competitive global trading environment, there is no time to stand still: what are the latest developments in the country's push to enable an unparalleled trading and financing environment?

H.E. Hani Al Hamli, General Secretary, Dubai Economic Council

#### An Economist's Guide to the Middle East

How much of a strain is the oil pricing putting on Gulf currency pegs? How likely are the fixed rate regimes likely to stay in place? How significant are different countries' current account deficits? What fiscal policy are countries moving towards? And, most importantly, what does all of this mean for trade finance in the region? This indispensable briefing keynote brings participants up to date on all the key macroeconomic events they need to be aware of and how they can prepare to mitigate against the most pressing of them.

#### Drivers and opportunities: MENA's shift towards new debt forms

The Middle East is undergoing a huge paradigm shift. Corporates, including sovereign-owned entities, are looking at leveraged and ECA financing where previously they did not (need to). This has led to a huge pick up in the export finance market in the Middle East & North Africa. Is this shift being driven solely by the monetary situation in GCC economies? What role is geopolitical uncertainty playing? What is the competitive advantage of ECA financing versus bonds or syndicated loans? How can corporates, banks and ECAs take advantage of this shift?

Neeraj Agrawal, Group Chief Financial Officer, Crescent Petroleum Richard Evans, ECA Head for Middle East, North Africa, Turkey and Pakistan, Citi

#### **Audience Response Survey**

An anonymous, real-time survey of the audience on the key issues in the industry. All guests will receive the full results and an annotated commentary as a report after the conference.

Hesham Zakai, Associate Director, TXF

#### Coffee & Networking Break

TXF releases delegate lists to all attendees in advance of the event, allowing you to maximise networking opportunities during the conference



#### **EXPORT & PROJECT FINANCE STREAM**

## WORKSHOP: How to attract ECA and project financing to frontier MENA markets

What needs to be done in order to attract ECA and/or project financing to frontier markets in the Middle East and North Africa? What structuring techniques are being utilised to facilitate such funding? What are the frontier markets that hold the most promise presently? This instructive session draws on very recent case studies to develop best practice tips for those looking to attract – or deploy – ECA and project finance across the MENA region.

Bruno Gremez, Founding Partner,

Samir Kasmi, Founding Partner, CT&F

#### **TRADE & COMMODITY FINANCE STREAM**

### Has supply chain finance taken off the in the Middle East?

Supplier financing has the potential to protect corporates against economic uncertainty in the region and make supply chains more robust. How successful a working capital tool is it proving to be? Are banks and other providers adequately marketing it and educating corporates about its benefits? How can it be adapted to maximise applicability in a shariacomplaint market? How can it be tailored to cater for the dynamic changes in the economic landscape and free up the cash-flow needed for business growth? Is it being utilised by corporates of all sizes or does it remain constricted at present? What is the outlook for the tool's growth in the region?

Halina Bernard, Treasurer, General Motors (Middle East)

**Sinan Ozcan,** Director in Payables and Structured Finance, **Tawreeq Holdings** 

Fabio Manca, Managing Director & CFO, DHL Supply Chain Management

**Moderator: Maninder Bhandari,** Director, **Derby Group** 

#### Insurance as a liquidity enhancer

Where there is geopolitical strife, there is need for political risk insurance. And the Middle East is certainly seeing risk at the moment, leading to a growing use of PRI. What advantages does it offer in this context and what are the key risk drivers to be conscious of across the Middle East today? To what extent are insurance solutions enhancing the levels of liquidity in the market? Is insurance being utilised efficiently as a capital management tool – in an age of high regulatory requirements – or are banks missing a trick here?

**Rachael Anstock**, Deputy Regional Manager - Credit & Political Risks, **Zurich** 

**Sebastien Avot,** Middle East & Africa Regional Head (Credit & Distribution),

Deutsche Bank

Anthony Palmer, Deputy Chairman, BPL Global

#### Trade routes to technology: Staying competitive in today's trade finance landscape

The so-called real economy is usually the first to fall victim when liquidity becomes strained and access to credit dries up. This is also true of the effect of reduction in government subsidies, such as those being seen in energy. So what can businesses do to stay afloat and stay competitive? What opportunities do new trade routes, new technologies, and new investment types throw up?

Gary Slawther, Advisor to the CEO, Octal Petrochemicals

Manoj Menon, Global Head of Transaction Services & Financial Institutions, First Gulf Bank

**Dominic Broom,** Global Head of Trade, **BNY Mellon** 

#### Lunch & Networking Break

#### ECA Borrowers Panel: Comparing first-time and experienced users experiences

Recent times have seen a number of deals for first-time ECA borrowers, such as Egyptian Electricity Transmission Company and UAE's Landmark, alongside those for large, experienced corporates, including Saudi Electric and the Bahrain Petroleum Company. This provides a good opportunity to take stock of the product and how it fits the needs of Middle Eastern corporates. What is this being driven by and how long will it last? How do the experiences of the two groups compare? For debut borrowers, does this signal the rise of a new crop of borrowers utilising export finance as part of a sustainable, diversified financing strategy – or is it a temporary one-off phenomenon? What improvements would they like to see from ECAs and export finance banks?

Noel Morris. Group Finance Director, KAR Group

Vineyesh Sawhney, General Manager - Finance, Reliance Industries

Shukri Abdul Aziz Al-Mahrous, Deptuy CEO for Planning, Kuwait National, Petroleum Company (KNPC)

Moderator: Manav Futnani, Head of Export Finance MENA, HSBC

#### **EXPORT & PROJECT FINANCE STREAM**

#### A section of the sect

### Bridging the gap between Islamic and commercial financing

To flourish in the Middle East, understanding and executing sharia-compliant deals is a significant competitive advantage. How complex are such transactions? What are the key challenges and how can you prepare for them? Can corporates adopt a "cookie-cutter" approach, where one complex deals creates a blueprint for several, standardised more? This session showcases a successful case study in this area to help develop best practice in this space

### Are traders getting the structured commodity finance they need?

TRADE & COMMODITY FINANCE STREAM

How active is the banking market in the Middle East today when it comes to structured commodity finance transactions? Are the PXF, RCF and RBL markets active, or are traders and producers instead making use of transactional banking flows? Are deals being led by international or regional and local banks, and do the latter have enough capacity to support the region's activity?

Manager (International Trade), Bharat Petroleum Hitendra Jain, Director, Asia Global Commodities

Kazi Rivazuddin. Chief Finance

#### Coffee & Networking Break

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#### **EXPORT & PROJECT FINANCE STREAM**

### Exporters Perspectives: Optimising opportunities in the Middle East

Exports to the Middle East grew year-on-year more than any other region during the first half of 2016, underlining the opportunities that abound for international exporters. Which sectors are enjoying the biggest surge in demand? How can exporters capitalise on this demand and what do they need to be mindful of when doing business in the region? In this session, exporters to the region share their tips and advice.

**Andreas Back,** Senior Finance Manager, **Warstila Corporation** 

**Peitro Amico,** Financing & Contracting Director, **Amico** 

Moderator: Paul Hodgson-Jones, Assistant General Manager - Export & Agency Finance, SMBC

#### TRADE & COMMODITY FINANCE STREAM

### How to optimise trade finance for short-term working capital

Today, trade finance in the MENA region takes place in a context of increased political uncertainty, higher price volatility, higher macroeconomic risks, increased sanction and in some cases reduced bank appetite and increased due diligence from banks. In this context, how can corporates manage their approach to trade finance to optimise their short-term working capital? This best practice training sessions provides tips on efficient management, including elaboration on compliance, credit, pricing and country risks.

**Pankaj Mundra,** Co-Founder & Managing Parter, **Nimai** 

#### Deal or No Deal: Middle East

Unique to TXF, this innovative session sees panellists going through a series of hypothetical deal proposals for Middle East transactions, discussing their various merits and challenges, and then concluding by answering two questions:

- 1) Whether they would do each of the deals;
- 2) How they would price each of the deals.

The audience will then get to vote on whether or not they agree with the panellists. The idea is to give the audience a dynamic insight into the dealmaking process while having an informative discussion on key structuring aspects and components too.

Yasser Henda, Global Head of Export Finance, BNP Paribas Moderator: Valerie Colville, Principal, CC Solutions



## Agenda - Day 2

#### Chairman's Opening Remarks

Chairman welcomes delegates to the second day of the conference

#### Geopolitical Overview: Country-by-Country overview of MENA's risk climate

A thorough understanding of a region's risk climate is a vital prerequisite to doing business there. This session briefs participants on the key geopolitical challenges being faced by different countries, from popular movements and protests to fears of corruption and currency volatility.

#### ECA Leaders: Visions for agency activity in the Middle East

It is clear that Export Credit Agencies (ECAs) will play an even bigger role in supporting financing in the Middle East region moving forward. How equipped are they currently and are plans afoot to expand their presence and expertise in the region? How can they best support inbound business? To what extent are corporates aware of their offering and does more need to be done to broaden it? And which local, regional and international banks are they working in sync with to advance their objectives?

Marco Ferioli, Head of SACE Dubai, SACE Representative from ECGC

#### Coffee & Networking Break

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#### **EXPORT & PROJECT FINANCE STREAM**

### Pipeline Peak: Project-by-project review

What does the project pipeline look like in the Middle East today? Which transactions are at which stage, what is each looking for, and what are the opportunities for arrangers, investors and insurers? This session will examine the backlog and forecast of deals and give attendees an indispensable chance to keep abreast of latest developments in the project space.

#### TRADE & COMMODITY FINANCE STREAM

### Flight to FinTech: Balancing competition and collaboration

What role is financial technology playing in trade finance today? And what is the outlook for its future role moving forward? Are specialist FinTech players cooperating with or dis-intermediating banks? What are the advantages of each path? Are corporate clients being engaged enough on the tangible benefits of technology and what appetite is there amongst them for greater technology adoption? How can corporates identify the most useful solutions for them given how burgeoning the landscape currently is?



### How do banks and corporates seize opportunities in Iran?

Iran has been afforded a cautious welcome for an old friend in the Middle East. While the investment potential - from energy and infrastructure to agri and automotive - is beyond doubt, the same cannot be said for the current level of sanctions relief. Is this lack of clarity the key problem holding the trade community back? Which banks and businesses are ahead of the curve in this respect? What can the Iranians do to allav these fears? How out of step with international standards have Iranian trade finance processes fallen and how can these be addressed? Does the recent Airbus transaction prove that deals can be done, despite the obstacles? This session provides a primer on the biggest opportunities within the Iranian market and the most measured way of approaching

**Hadi Hami,** Trade Management, **Liberty Group** 

Sadjad Ghoroghi, Board Member, Iranian Chamber of Commerce and Iranian Iron Ore Producers and Exporters Association

### Modernising treasury to meet today's trade challenges

Treasury departments today are being asked to do more with less: the streamlining in treasury systems and processes has coincided with the consolidation of treasury teams, pooling of treasury resources on a global basis, and adoption of new treasury technologies. What does the modern MENA treasury department look like and how can it be optimised to meet the needs of today's trade challenges in the most efficient and cost-effective way?

#### **Networking Lunch**

The conference closes with an extended networking lunch and opportunity for private meetings in the afternoon.







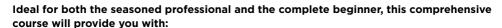
### The School of ECA Finance Dubai

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Kutoane Kutoane, ECIC SA

**Lin Lin Ho,** Trimble

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